

INFRASTRUCTURE

PRIORITY: Secure Long Term Wastewater Service Delivery for our Community

ACTION: Complete Liquid Waste Management Plan

The Liquid Waste Management Plan (LWMP) involves a three-phase process including an Environment Impact Study (EIS) and extensive community and Indigenous engagement as directed by the Ministry of Environment. The Phase 2 draft report with the EIS was provided to ministry staff in 2021 and the District has received preliminary review comments. Work is proceeding on finalizing the Phase 2 report and preparing the Phase 3 report.

Budget: \$250,000 approved previously

Staff: The project continues to involve multiple departments and staff. Community engagement is ongoing. Finance and the Chief Financial Officer will need to become more involved in 2022 to finalize a financial strategy and coordination with Planning and Engineering is also important to integrate community planning and public works projects.

2021/2022

ACTION: Complete Phase 4 and 5 improvements to the Wastewater Treatment Plant

Phase 4 focuses on process improvements at the Wastewater Treatment Plant and is scheduled to be complete at the end of 2022. Phase 5 works include additional process improvements at the facility as well as a proposed forcemain with outfall to Okanagan Lake. Design to commence in 2022 through to 2023 with construction scheduled to occur 2024 to 2025.

Budget:
Phase 4—\$12,500,000 approved previously
Phase 5—\$19,250,000 grant dependent

Staff: The project scope and scale require significant involvement from Utilities staff to oversee and manage all project delivery aspects.

2021-2025

PRIORITY: Ensure Sustainable Water Service Delivery for the Community

ACTION: Complete Water Master Plan Updates

This is an update to the existing Water Master Plan. The plan is well advanced and public engagement will be initiated this spring. A draft document is expected this fall.

Budget: \$125,000 approved previously

Staff: The Utilities Department will continue to lead this initiative. Support from the community engagement team is needed, along with the finance team for input and review of the financial strategy.

2022/2023

ACTION: Undertake Water Management Plan for Beaver Lake

The intent of the Water Management Plan on Beaver Lake is to ascertain water allotments and better manage the operating regime on this important community water source. The area of focus includes the Beaver Lake subbasin (Beaver Lake to Woods Lake). The project is planned to occur in two phases. The first phase will occur in 2021 and will involve engagement with all stakeholders necessary to properly understand collective issues and objectives. Phase 2 is planned to occur in 2023 and will involve finalizing a documented Water Management Plan.

Budget: \$100,000

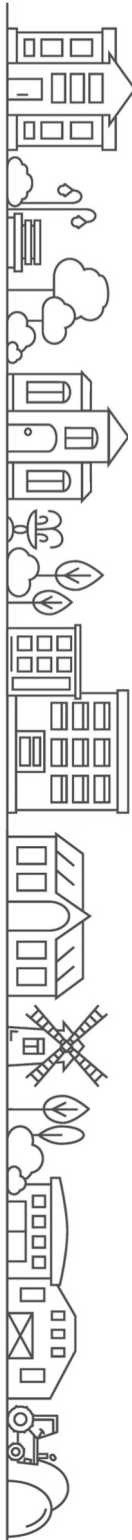
Staff: The Utilities Department will lead the initiative and will require significant support from the community engagement team and involvement from administration.

2022/2023

Infrastructure Action Items continue on the following page

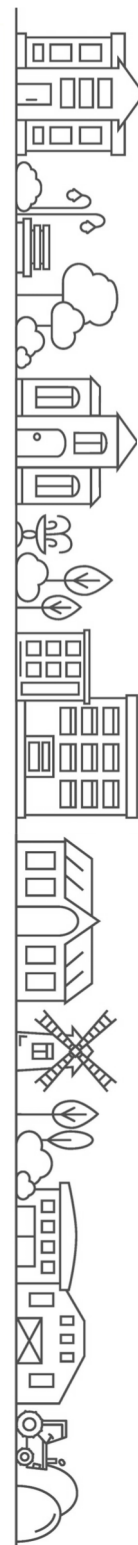


PRIORITY: Create Infrastructure That Meets Community Needs			
INFRASTRUCTURE	ACTION: Advocate for solutions in the MOTI highway corridor study	<p>Resources</p> <p>Budget: None projected</p> <p>Staff: Support Council with information for UBCM meetings and meetings with MOTI staff.</p>	Timeline Ongoing
	ACTION: Advocate for highway improvements at Crystal Waters Road	<p>Resources</p> <p>Budget: None projected</p> <p>Staff: Support Council with information for UBCM meetings and meetings with MOTI staff.</p>	Timeline Ongoing
	ACTION: Support Mobility Implementation Program	<p>Resources</p> <p>Budget: \$50,000</p> <p>Staff: Requires employing consultant to update Roads, Water and Sewer DCCs with oversight from Utilities and Engineering staff. Time has been accounted for during 2022 capacity review.</p>	Timeline 2022
	<p>First step is to complete the Road DCC update and incorporate those figures into the financial strategy which will form part of the overall program. Once these remaining steps are complete the Mobility Implementation Program will be presented Council for adoption.</p>		
	ACTION: Complete Public Works future site and facility needs assessment	<p>Resources</p> <p>Budget: \$100,000</p> <p>Staff: Requires employing consultant with oversight by the Public Works Manger. Time has been accounted for during 2022 capacity review.</p>	Timeline 2022
<p>The aim of the proposed assessment is to undertake the necessary work required to establish current building and yard space requirements as well as consider future needs, service delivery and organizational structure.</p>			
ECONOMY	PRIORITY: Support Opportunities to Diversify Lake Country's Tax Base		
	ACTION: Complete Glenmore Industrial Lands consultation with landowners in the area	<p>Resources</p> <p>Budget: Funded through building permit revenue</p> <p>Staff: A consultant has been employed with oversight from the Director of Engineering and Environmental Services. Work will transfer to the following task (<i>Support Glenmore Industrial Lands Development and Servicing Plan</i>).</p> <p><i>Economy Action Items continue on the following page</i></p>	Timeline 2022

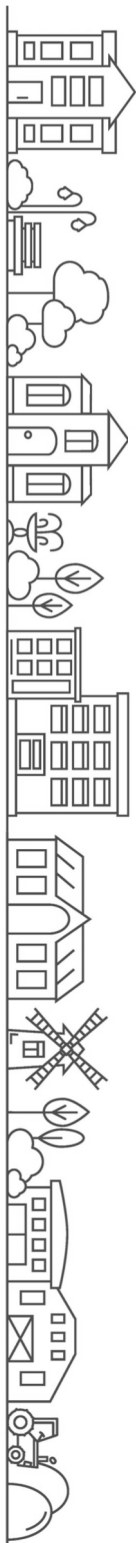


ECONOMY		
PRIORITY: Support Opportunities to Diversify Lake Country's Tax Base		
ACTION: Support Glenmore Industrial Lands Development and Servicing Strategy	Resources	Timeline
The aim of this project is to bring all the past and present work together to create an integrated development and servicing plan that serves the needs of all stakeholders.	Budget: \$100,000 Staff: Requires employing consultant with oversight from the Director of Utilities. Time has been accounted for during 2022 capacity review.	2022
ACTION: Complete Economic Development Strategy	Resources	Timeline
Building on the work completed in 2021, the framework for the Economic Development Strategy will be refined and a strategy developed to be reviewed by the Economic Development Committee.	Budget: None projected Staff: Requires staff time for document development and liaison with Economic Development Committee. Time has been accounted for during 2022 capacity review.	2022
PRIORITY: Implement the Agricultural Plan		
ACTION: Compare District Policies and Bylaws to ALC Policies and Regulations	Resources	Timeline
Since the completion of the Agricultural Plan, significant changes have been made by the Agricultural Land Commission (ALC) in policy and regulation with respect to secondary housing on agricultural land. These changes make this request even more timely. A comparison of the District's policies and bylaws to the ALC policies and regulations needs to be completed. Council will need to consider if changes are necessary to align the District policies to ALC policies and regulations. Input from the agricultural community as well as the ALC will need to be considered.	Budget: \$25,000 Staff: Requires employing consultant with oversight from the Director of Planning.	2022
PRIORITY: Encourage Growth of the Downtown Core		
ACTION: Consider opportunities for property owned by the District on Hill Road in the Downtown Core	Resources	Timeline
	Budget: \$25,000 Staff: Requires employing consultant with oversight from the Chief Administrative Officer.	2022

Economy Action Items continue on the following page



ECONOMY	PRIORITY: Encourage Growth of the Downtown Core		
	ACTION: Complete a transit study exploring opportunities for providing additional service	Resources	Timeline
	This study will enable an initial assessment of all potential options that fully consider the Mobility Master Plan goals and how they can integrate into the communities busing strategy.	Budget: \$50,000 Staff: A consultant will be employed with oversight from the Director of Engineering and Environmental Services.	2022
GOVERNANCE	PRIORITY: Honour Reconciliation by Strengthening Relationships and Inclusiveness With Our Indigenous Partners		
	ACTION: Support planning for the Cultural Centre	Resources	Timeline
		Budget: \$4,000,000 Staff: Requires staff time to draft RFP, select project design and delivery team, engage with indigenous partners on interpretive elements of project and manage the delivery of the project.	2022—2024
	ACTION: Explore opportunities to collaborate on watershed and water management issues	Resources	Timeline
		Budget: Unknown Staff: Continue to have discussions and relationship with Okanagan Indian Band (OKIB) as required and continue to foster joint initiatives.	2022
ACTION: Continue to build relationship with Okanagan Indian Band on matters of mutual interest	Resources	Timeline	
	Budget: Unknown Staff: Continue to have discussions and relationship with Okanagan Indian Band (OKIB) as required and continue to foster joint initiatives.	2022	
	<i>Governance Action Items continue on the following page</i>		



GOVERNANCE

PRIORITY: Identify and support improvements to the Development Process

ACTION: Address staffing requests

The following new staff positions were given early approval by Council as part of the 2022 budget deliberations. All these positions will support improvements to the Development Process:

- Building Inspector
- Building-Planning Clerk
- Land Agent
- Development Manager

Resources

Budget: Approved by Council on Jan. 4, 2022

Staff: Hiring process to be managed by the Human Resources Department

Timeline

2022

ACTION: Address policy issues to assist in process files

Addressing some policy issues will assist in more efficient file processing and address some of the backlog currently being experienced.

Resources

Budget: None allocated

Staff: Analysis of processes and information gathering with staff. Creation and testing of new processes. Implementation and communication of new processes. Potential capital expenditures to facilitate more streamlined opportunities for public and staff.

Timeline

2022

PRIORITY: Explore Opportunities to Engage With Regional Local Governments for the Betterment of the Community

ACTION: Explore cooperative opportunities with other regional local governments

There are ongoing discussions with neighbouring municipalities on mutual aid agreements for fire services, partnering on multi-jurisdictional projects like the Rail Trail and transportation corridors, regional shared services for the RCMP and other infrastructure and services where there are shared interests.

Resources

Budget: None allocated

Staff: Support Council with information related to cooperative opportunities with other local governments

Timeline

Ongoing

ENVIRONMENT

PRIORITY: Preserve, Protect and Enhance Our Natural Environment

ACTION: Complete Forest and Vegetation Strategy

Council has reviewed a draft of the Forest and Vegetation Strategy. Work is required to complete the strategy including budget implications, timelines and impacts on other plans and strategies in the District.

Resources

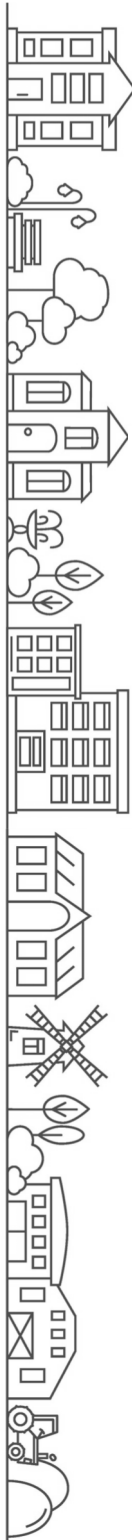
Budget: Operating project request for 2022

Staff: Requires overview of consultant contracted, review by other impacted areas of the District, scheduled time for Council review, adoption.

Timeline

2022

Environment Action Items continued on the following page



PRIORITY: Preserve, Protect and Enhance Our Natural Environment

ACTION: Begin implementation of the Forest and Vegetation Strategy

Once the Forest and Vegetation Strategy is complete and has been adopted, there are short term and long term recommendations outlined in the report. The first short term recommendation is to consider a bylaw to protect, preserve or otherwise prevent the unsanctioned removal of trees. This has been identified as a high priority for Council.

Resources	Timeline
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<p>Budget: \$35,000</p> <p>Staff: Requires overview of consultant contracted, review by other impacted areas of the District, scheduled time for Council review, adoption.</p>	<p>2022</p>
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ACTION: Consider changes to applicable development related bylaws

- Ensure protection of the natural environment.
- Ensure plantings and screenings on stepped back retaining walls.
- Require alternatives to spike fences to protect wildlife.

Resources	Timeline
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<p>Budget: No associated budget request.</p> <p>Staff: Investigation, consultation with other departments, draft changes, Council input, public meetings and consultation, consolidate input.</p>	<p>2022</p>
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ACTION: Complete Master Drainage Plan

Produce a holistic and well-rounded master plan to manage safety, mitigate risk, guide policy, capital, operational and financial decisions.

Resources	Timeline
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<p>Budget: \$175,000</p> <p>Staff: Requires employing consultant and oversight by Director of Engineering and Environmental Services. Time has been accounted for during 2022 capacity review.</p>	<p>2022</p>
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ACTION: Complete a strategy to manage buoys in public waterways

Inventory of existing buoys completed in summer 2020. Consultant engaged to assist with completing the strategy. Will require Council input and upon completion, public notification.

Resources	Timeline
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<p>Budget: Operating Funds</p> <p>Staff: Overview of consultant, consideration of implementation including policies, bylaws and procedures, scheduled time for public input and final adoption. Potential amendment of fees and existing procedures bylaws.</p>	<p>2022</p>
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ACTION: Implement a new Fire Smart Homeowner Grant

Wildfire is an integral part of BC's ecosystem and landscape but due to an increasing population and expanding interface development, more communities in British Columbia are in areas of potentially increased wildfire risk.

Resources	Timeline
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<p>Budget: \$10,000</p> <p>Staff: Requires staff time to review the Community Wildfire Protection Plan, Firesmart principles and determine higher risk areas in the community and communicate with the public the requirements for the grant.</p>	<p>2022</p>
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ENVIRONMENT



ENVIRONMENT

PRIORITY: Preserve, Protect and Enhance Our Natural Environment

ACTION: Consider elements of a Wildlife and Vector Bylaw

Proposed by Council Notice of Motion to ensure protection of wildlife in the community. Other communities have implemented similar bylaws and will be considered for comparison.

Resources

Budget: No associated budget request

Staff: Review of neighbouring and similar sized municipality bylaws, draft review with Council, Council consideration and adoption.

Timeline

2022

SOCIAL

PRIORITY: Create and Support Opportunities for a Healthy, Active and Inclusive Community

ACTION: Undertake recreational needs assessment

The project involves a study focused on major indoor and outdoor facilities, such as a new indoor swimming pool, a second arena ice surface, indoor community program space, sport fields and sport courts. The study will include a detailed review of existing demand and capacity, future trends and projected needs, along with significant engagement with citizens and user groups. The study will also identify priorities and strategies that will set the stage for further work to implement capital projects, including seeking additional financial support through senior government grants, development contributions and partnerships and identifying parkland acquisition targets.

Resources

Budget: \$60,000

Staff: Review existing demand and capacity, future trends and projected needs, along with significant engagement with citizens and user groups. Also identify priorities and strategies that will set the stage for further work to implement capital projects, including seeking additional financial support through senior government grants, development contributions and partnerships, and identifying parkland acquisition targets.

Timeline

2022

